

# Note 22 - Personnel expenses and emoluments to senior employees and elected officers

All compensation arrangements at SpareBank 1 SMN are formulated in accordance with the Financial Institutions Act and with the Securities Trading Act with associated regulations concerning compensation arrangements at financial institutions, investment firms and mutual fund management companies.

The compensation committee conducts an annual review of compensation arrangements, and a written report is forwarded to the Board of Directors for scrutiny and approval. The compensation committee is required to ensure that the practising of the compensation arrangements is examined at least once yearly by independent control functions.

The Board of Directors is charged with approving and maintaining the compensation arrangements, and with ensuring that the documentation underlying decisions is safekept. The Board of Directors also approves any material change in or exception from the compensation arrangements.

The Group's guidelines for variable compensation are designed to assure that employees, groups and the business as a whole are compliant with the risk management strategies, processes and tools that the Group has put in place to protect assets and values. The compensation arrangements are formulated in such a way as to ensure that neither individuals nor the organisation take unacceptable risk in order to maximise the variable compensation. To this end the basis for variable compensation based on the entity's risk-adjusted result must be a period of at least one year, and the qualifying period shall not be shorter than one year. SpareBank 1 SMN has no compensation arrangements for customer facing units that would be likely to encourage conduct which challenges the Bank's risk tolerance, ethical guidelines or which may contribute to conflicts of interest. The Bank has no compensation arrangements for control functions that would be likely to encourage conduct which challenges have been introduced for instances where breaches of applicable rules or guidelines are brought to light. Reduction has its basis in the Group's sanction system.

The following employee groups are covered by the arrangement:

Category 1: CEO and members of the Bank's management team

- Category 2: Senior employees
- Category 3: Employees with tasks of material significance for the Bank's risk exposure
- Category 4: Employees with compensation corresponding to that of senior employees
- Category 5: Employees with control functions

An assessment has in addition been made of whether other employees with compensation corresponding to that of the above groups should be subject to special rules under the above criteria.

Paren	t Bank		Group		
2011	2012	(NOK million)	2012	2011	
480	548	Wages	837	749	
24	42	Pension costs (Note 24)	55	32	
25	28	Social costs	31	29	
528	618	Total personnel expenses	924	810	
820	837	Average number of employees	1,176	1,125	
786	793	Number of man-labour years as at 31 December	1,135	1,109	
828	838	Number of employees as at 31 December	1,216	1,153	



### **Emoluments to Top Management**

2012 (thousands of NOK)

Name	Title	Salary and other short-term benefits	Of which bonuses 1)	Pension contribution for salaries above 12G	Of which share-based bonus payments	Current value of pension liability	Pension rights accrued in past year	Loans at 31.12	No. of equity capital certificates
Finn									
Haugan	Group CEO	6,022	527	2,027	-	16,319	718	6,914	169,536
Tore Haarberg Wenche	Executive Director, Retail Division (Deputy Group CEO) Executive director,	2,716	263	333		1,546	173	5,552	7,775
Margaretha Seljeseth <sup>2)</sup>	Marketing and Public Relations	1,607	92	82		60	_	1 050	5 462
Vegard	Executive Director, Corporate	1,007	-	02	-		-	1,950	5,463
Helland	Division Executive Director,	2,385	244	224	-	888	146	3,609	9,830
Kjell Fordal	Finance	2,682	251	367	-	5.145	764	6,804	270,518
Tina Steinsvik Sund <sup>2)</sup>	Executive Director, Business Operations	2,246	219	228	_	60	-	6,759	8,517
Sana	epolationo	2,240	2.0	220		50		0,100	0,017

#### **Emoluments to Top Management**

2011 (thousands of NOK)

Name	Title	Salary and other short-term benefits	Of which bonuses 1)	Pension contribution for salaries above 12G	Of which share-based bonus payments	Current value of pension liability	Pension rights accrued in past year	Loans at 31.12	No. of equity capital certificates
Finn									
Haugan	Group CEO	4,964	494	1,337	-	15,846	627	7,268	126,902
Tore Haarberg	Executive Director, Retail Division (Deputy Group CEO) Executive director,	2,510	251	305	-	1,942	158	5,640	3,640
Wenche	Marketing and								
Seljeseth	Public Relations	1,035	-	10	11	-	58	2,240	2,463
Vegard Helland <sup>3)</sup>	Executive Director, Corporate Division	1,888	117	161	-	1,250	128	1,554	5,254
	Executive Director.								
Kjell Fordal	Finance	2,460	267	332	-	5,108	741	2,320	243,896
Tina Steinsvik	Executive Director, Business							. =0-	1.05-
Sund <sup>4)</sup>	Operations	2,066	233	197	-	-	58	4,788	4,205

1) Paid bonuses for previous year

2) Defined-contribution pension scheme

3) Appointed Executive Director, Marketing and Public Relations as from December 2011. Benefits stated are for the entire accounting year

As a result of changes to the tax rules on top pensions, the Board of Directors decided to phase out the group pension scheme for salaries above 12G as from 1 January 2007. The Board has adopted virtually identical pension rights for all employees. For that reason an individual top pension scheme was introduced in 2007 whereby employees with salaries above 12G receive a pension add-on of 16 per cent of salary above 12G. The pension add-on will go to pension saving in products delivered by SpareBank 1. To ensure equality with the phased-out scheme, compensation will be provided for tax on this pension add-on.



Under the employment agreement with the Group CEO, the Bank undertakes to pay salary and other benefits for up to 24 months. The Group CEO is entitled to retire at age 60 on a pension of 68 per cent of pensionable income. The Bank's group occupational pension is included in the Bank's pension obligation to the Group CEO. The Group CEO also has an agreement on a dependants' benefit. The Group CEO has a contractual bonus which is dependent on goal achievement with reference to specific criteria set by the Board of Directors compensation committee.

The Executive Directors have bonus agreements which are dependent on goal achievement with reference to specific criteria set by the Board of Directors compensation committee. The Executive Directors have agreement on post-employment salary of between 12-24 months, reduced however by any salary earned in other employment.

An early retirement agreement has been established with one of the executive directors, granting this person the right to retire on reaching age 62. The pension is 68 per cent of pensionable income. The benefit associated with this arrangement is included in the basis for accumulated pension entitlement in the table above.

The number of equity capital certificates includes equity capital certificates owned by related parties and companies over which the individual exercises substantial influence

#### Emoluments to the Board of Directors and the Control Committee

2012 (thousands of NOK)

			Fees to audit and remuneration	Other	Loans as	No. of equity capital
Name	Title	Fee	committee	benefits	of 31.12	certificates
Per Axel Koch	Board chairman	345	14	31	-	45,930
Eli Arnstad <sup>1)</sup>	Deputy chair to end March 2012	47	27	501	2,379	5,200
Kjell Bjordal	Deputy chair as from April 2012	207	11	36	0	50,000
Aud Skrudland	Board member	162	7	33	0	1,765
Arnhild Holstad	Board member	162	-	33	2,517	-
Paul E.						
Hjelm-Hansen	Board member	162	78	32	0	49,219
Bård Benum	Board member	162	69	2	-	-
Venche Johnsen <sup>1)</sup> Eldbjørg Gui	Board member, employee representative	162	-	711	342	24,716
Standal	Board member	122	23	1		-
Rolf Røkke	Chair, Control Committee	140	-	1	-	-
Anders Lian	Deputy chair, Control Committee	94	-	1	-	-
Terje Ruud	Member, Control Committee	94	-	1	-	-

#### 2011 (thousands of NOK)

			Fees to audit and			No. of equity
Name	Title	Fee	remuneration committee	Other benefits	Loans as of 31.12	capital certificates
Per Axel Koch	Board chairman	330	16	16	-	35,000
Eli Arnstad	Deputy chair	180	71	17	2,380	4,000
Kjell Bjordal	Board member	155	-	18	-	27,428
Aud Skrudland	Board member as from April 2010	155	-	18	239	1,346
Arnhild Holstad	Board member as from April 2010	155	-	17	2,282	-
Paul E.						
Hjelm-Hansen	Board member	155	70	16	-	37,536
Bård Benum	Board member	155	68	1	-	-
Venche Johnsen <sup>1)</sup>	Board member, employee representative	155	-	611	399	16,706
Rolf Røkke	Chair, Control Committee	135	-	0	-	-
Tone Valmot	Member, Control Committee to end March 2011	26	-	_	_	8,012
Anders Lian	Deputy chair, Control Committee	20 90	_		-	0,012
	Member, Control Committee as from April	90	-	-	-	-
Terje Ruud	2011	71	-	-	-	-

1) Other emoluments include salary in employment relationships.

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The Board chairman has neither a bonus agreement nor any agreement on post-employment salary. The no. of equity capital certificates includes certificates owned by related parties and companies over which the individual exerts substantial influence.

Emoluments to Supervisory Board		
(thousands of NOK)	2012	2011
Terje Skjønhals, Supervisory Board Chair to end March 2012	26	77
Randi Dyrnes, Supervisory Board Chair as from April 2012	61	
Other members	549	670